



HARRIS COUNTY JUVENILE PROBATION DEPARTMENT

2012 Annual Report



Mission Statement

The Harris County Juvenile Probation Department is committed to the protection of the public utilizing intervention strategies that are community-based, family-oriented, and least restrictive while emphasizing responsibility and accountability of both parent and child. We value the belief that everyone is to be treated with dignity and respect.



Core Values

We value the belief that each person has innate worth, dignity, and the capacity for positive change.

We value services that are ethical, effective, and culturally competent.

We value and promote a positive image of the department, employees, and our role within the community.

We value an environment that promotes positive initiative, productivity, teamwork, and professional growth.

We value an atmosphere which stresses tolerance and is free of discrimination.

We value developing collaborative efforts with judicial, legislative, and community partners.

ON THE COVER



Juvenile Justice Center (JJC)
The JJC was dedicated on April 4, 2006. The building houses the juvenile district courts, juvenile detention center, Harris County Juvenile Probation Department staff and administration, along with the juvenile division of the Harris County District Attorney's Office.



Data Control Staff, late 1970s.



West Dallas Detention Center (JDC)
The detention center was first added to the 3540 W. Dallas location in 1958. Additions to the JDC were built in 1969.



Pictured from left to right; Former Chief Elmer Bailey, Jr., Former Chief John Cocoros, with Sarah Holden and Donna Shults. Photo taken in the 1980s.



West Dallas Administration Building
Administrative Offices were moved to 3540 W. Dallas in 1958. Department staff, including administration, court staff, placement staff and data control personnel were housed at this location. The juvenile courts were located about 4 miles away at the Family Law Center.



Pictured from left to right; Assistant Chief Henry Gonzales and Chief Tom Brooks, 1990s.



Harris County School for Girls
Bellaire, 1914 to June, 1934.



Ribbon cutting ceremony of the Harris County Juvenile Justice Center on April 4, 2006.

From the Beginning

In 1912, Harris County Commissioners Court established the Juvenile Probation Department. As the population in the county has grown over the years, so has the department and the types of services offered to youth and families. The first official probation officer began working in 1912, while the first Chief Juvenile Probation Officer was appointed in 1919. In 1921, the Harris County Juvenile Probation Department (HCJPD) had a staff of 4 with a total budget of \$6,915. Today, the number of staff is 1,192 with an annual budget in excess of 89 million dollars.

In 1938 delinquent youth were held in the now demolished Jefferson Davis Hospital. In 1958, the department's administrative office and juvenile detention center were moved to 3540 West Dallas, where they would remain until April 2006. The Junior League became the first group to volunteer with the department in 1966. Two years later, Juvenile Court Volunteers began serving youth who were detained; the group would later become known as Crossroads: Community Partnership for Youth, Inc.

The Harris County Youth Village, founded in Seabrook in 1910, was originally called the Harris County School for Boys. In 1914 the school was moved to South Houston, but then moved back to the Clearlake area in 1924. The school closed briefly due to a fire, but re-opened in 1955. The school became the Youth Village in 1972, with a dormitory for girls opening in 1977. The first Community Unit Probation Services (CUPS) Unit was opened in 1973, with four more opening a year later. Today the department has 9 CUPS Units located throughout Harris County with three of them providing specialized, intensive supervision for youth across the entire county.

In 1998, the Burnett Bayland Reception Center (BBRC) was opened to provide boys with thorough evaluations prior to being sent to other placements; in addition to providing residential treatment services. Today BBRC is the Burnett Bayland Rehabilitation Center and serves as one of 3 county placements for boys. The assessment unit is now housed at the Juvenile Detention Center to more expeditiously serve youth coming from court. The Delta 3 Boot Camp was dedicated in 1999 and is located in Katy, Texas. In June 2009, the Boot Camp was renamed the Harris County Leadership Academy, allowing for a greater emphasis on therapeutic programming.

Along with the many internal changes to HCJPD, the department has enjoyed long-term partnerships with many service providers, including: the Mental Health Mental Retardation Association, Special Youth Services of the Archdiocese of Galveston-Houston, Dare to Dream and Youth Exchange, to name a few. Recognizing the value of community to a youth's success, new relationships are continuously being sought and established.

Today, HCJPD has become a source of insight and information for national and international visitors. In 2012, the department hosted delegations from England, France, Guatemala and Princeton University. As the Harris County Juvenile Probation Department begins the next one hundred years of service, the first century provides a solid foundation from which to continue growing and learning.

Chiefs of the Harris County Juvenile Probation Department

1919 - 1933	J.W. Mills
1933 - 1936	R.C. Roebuck
1936 - 1949	W.E. Robertson
1949 - 1949	S.L. Bellamy
1949 - 1954	Howard Large
1954 - 1966	Paul Irick
1966 - 1969	Larry Fultz
1969 - 1980	R.O.D. "Dan" Schoenbacher
1980 - 1992	John Cocoros
1992 - 1995	Teresa Ramirez
1995 - 2003	Elmer Bailey, Jr.
2003 - 2009	Harvey Hetzel
2010 -	Thomas Brooks

To the Citizens of Harris County



The promise of a society is tied directly to the well-being of its children. In Harris County we are proud of the level of services available to our youth and families, including those involved with the justice system. The Harris County Juvenile Probation Department (HCJPD) was created by Commissioners Court in 1912 and is now a century old. Although the department has gone through

many changes throughout the years, its commitment to the protection of the public remains primary.

Whereas the department began with only one probation officer, today the Juvenile Probation Department is the second largest department in Harris County and has over 1,200 employees. The department is always seeking ways to improve the quality of care and treatment given to those involved in the juvenile justice system, with the ultimate goal of reducing future crime. Punishment is successful if it results in the juvenile becoming an honest, productive member of society.

The hard work of our juvenile justice professionals was again evident in 2012. Last year we witnessed another decrease in juvenile referrals, fewer youth remanded to the detention center and less youth transferred over to the adult system. Moreover, an increased emphasis on early intervention efforts and less restrictive rehabilitation measures allows for more parental involvement and community participation. The task of transforming troubled youth into productive citizens is not easy. However, the Harris County Juvenile Probation Department performs this vital task through commitment, community involvement and collaboration. Congratulations on your first one hundred years!

Ed Emmett
Harris County Judge



Artwork created in Children's Prison Arts Project workshops.

Letter from the Chief



2012 marked the 100th anniversary of the Harris County Juvenile Probation Department (HCJPD). I am proud to be part of the last 30 years. Juvenile Probation is a very rewarding career that requires the need to be flexible and willing to adapt to change. During my 30 years, I have seen this department grow from 500 employees to over 1200. The philosophical pendulum has swung from being involved with the child and family to the "zero" tolerance

and removing children from home and now back to being involved more with the child, family and community.

I am proud to be involved in this department's most recent movement of meeting the individual needs of each child while engaging the family and community to provide support. The result is children becoming more successful in the community. HCJPD facilities that were built in the "tough on crime" era are now half full. There has been a dramatic decrease in children sent off to the state school.

I am very proud of the Harris County Juvenile Probation staff, from the tenured staff that has needed to adapt to change, to the new staff just starting their career and bringing in fresh ideas. It's the combination of both that makes us successful.

In 2012, this agency continued its movement toward "front end" community intervention and prevention by working closely with our low level offenders to keep them from further involvement in the juvenile justice system. This has resulted in fewer kids in the juvenile justice system allowing our staff to provide concentrated services for those children in greater need. We have expanded our evidenced based programs and the expansion of programs is determined by data driven results. The Mental Health Court, Drug Court, Gang Court and GIRLS Court continue to grow and be successful by providing comprehensive wraparound services. Our facility population continues to decrease. Our faith-based and community-based partners are providing mentors to our probationers both in our facilities and in the community.

As new staff enters the department and begin their juvenile justice careers, it is apparent that the next 100 years will be in good hands. We don't know what the future will bring but I truly believe that our children are best served by the family, the schools and the community. HCJPD will continue to engage all of the above and provide the supervision and direction necessary to ensure success in our clients, "one child and family at a time". I also believe that whoever writes this letter for the 2112 annual report, they will look back on the 2012 annual report and be impressed with what this department and county has accomplished.

Tom Brooks
Executive Director

Harris County Commissioners Court

The Harris County Commissioners Court is a five-member elected body responsible for the general administration of county business. As a county agency, the Juvenile Probation Department receives most of its annual budget from the Commissioners Court. In FY 2012, \$59,269,018.63 was allocated for staff salaries, direct client services, private placements, residential services and general operating expenses.

The Commissioners Court also determines county personnel regulations and sets operational guidelines followed by the department. Commissioners Court support enables the Juvenile Probation Department to provide services to thousands of troubled youth and their families in the community each year.



Ed Emmett
Harris County Judge



El Franco Lee
Commissioner
Precinct One



Jack Morman
Commissioner
Precinct Two



Steve Radack
Commissioner
Precinct Three



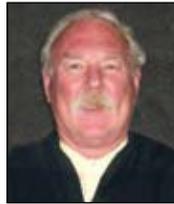
R. Jack Cagle
Commissioner
Precinct Four

Harris County Juvenile Board

The Harris County Juvenile Board is the governing body of the Juvenile Probation Department. It also serves as the school board for the Juvenile Probation Excel Academy Charter School. As mandated by state statute, the Juvenile Board monitors all of the department's programs, institutional services and residential placement facilities. The board also sets administrative policies and approves the department's annual budget prior to submission to Commissioners Court.



Judge Ed Emmett
Harris County, Chairperson



Judge Glenn Devlin
313th District Court



Judge John F. Phillips
314th District Court



Judge Michael Schneider
315th District Court,
Vice Chairman, Secretary



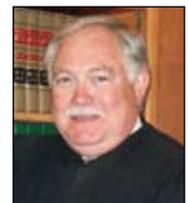
Judge Bill Burke
189th District Court



Judge Lisa Millard
310th District Court



Judge Joan Campbell
248th District Court



Judge Richard Vara
Justice of the Peace,
Precinct 6, Place 1

Associate Judges



Stephen Newhouse
313th District Court



Aneeta Jamal
314th District Court

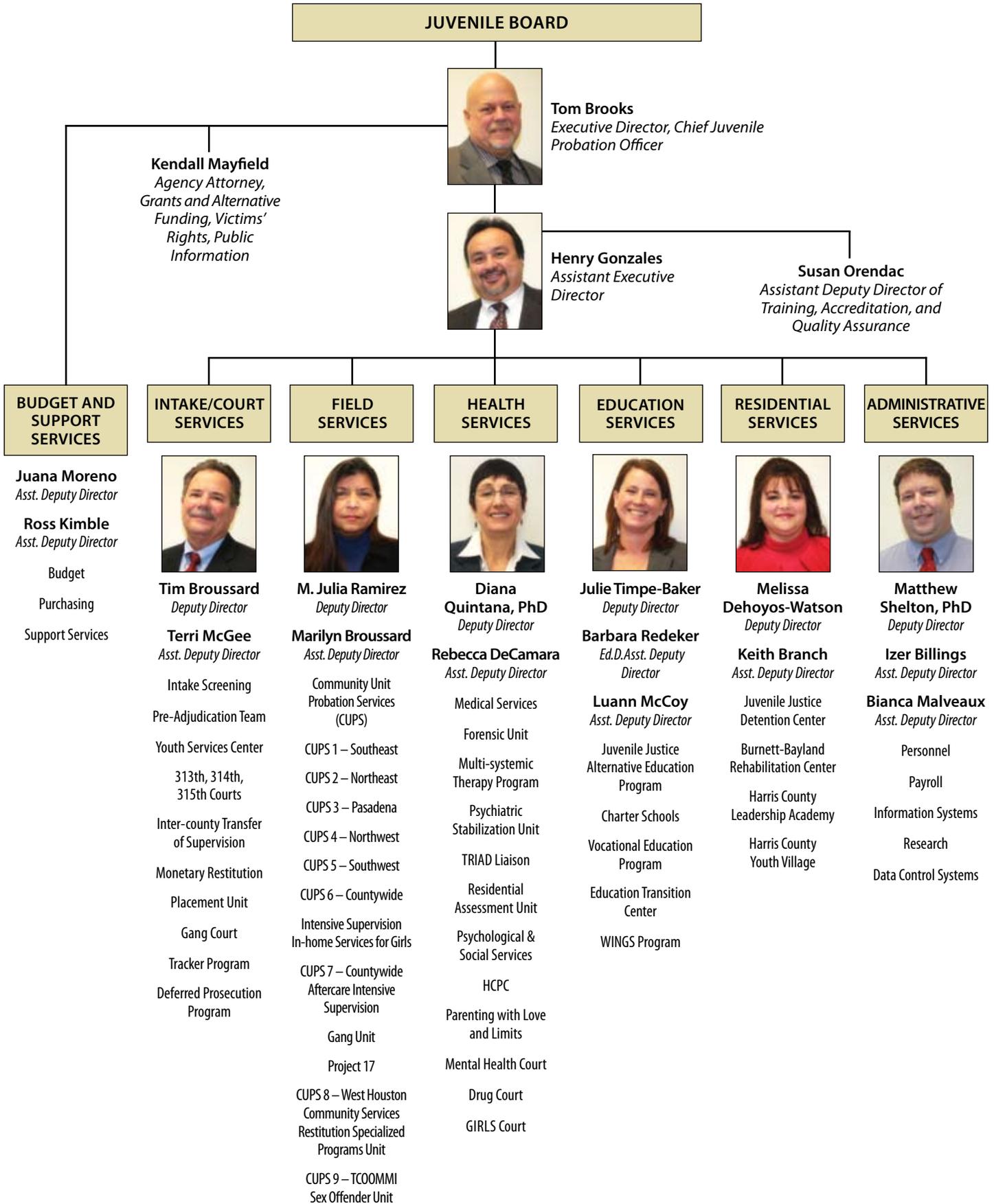


Angela Ellis
315th District Court



Kelly Graul
Detention Referee

Organizational Chart



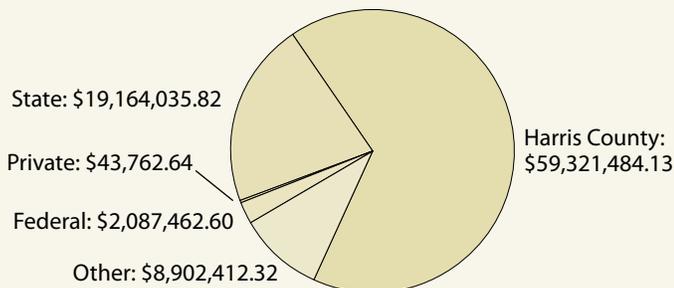
2012 Expenditures

2012 HARRIS COUNTY JUVENILE PROBATION DEPARTMENTAL STATISTICS

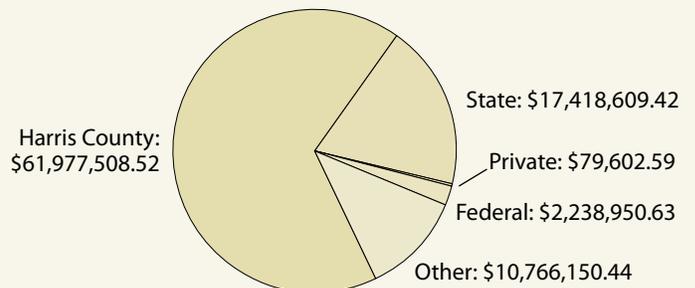
2012 FUNDING SOURCE	NAME OF GRANT	CY 2012 EXPENDITURES
HARRIS COUNTY		
	Harris County General Fund	\$ 59,269,018.63
	Juvenile Supervision Fees	\$ 20,000.00
	Family Protection Fees	\$ 32,465.50
		\$ 59,321,484.13
STATE		
	TJJD- State Financial Assistance	\$ 14,331,466.86
	TJJD-Juvenile Boot Camp	\$ 1,024,474.66
	TJJD-Commitment Reduction Program	\$ 3,845,803.50
	TJJD-Special Needs Diversionary (TCOOMMI)	\$ 256,847.68
	TJJD-Family Preservation	\$ 19,926.66
	Juvenile Probation Equipment Fund	\$ 48,736.77
		\$ 19,527,256.13
PRIVATE		
	Annie Casey Foundation JDAI	\$ 43,762.64
		\$ 43,762.64
FEDERAL		
	Title IV-E	\$ 1,872,238.54
	Project Safe Neighborhoods	\$ 27,463.64
	HISD Safe Schools	\$ 22,000.00
	Juvenile Accountability Incentive Block Grant	\$ 165,760.42
		\$ 2,087,462.60
FEDERAL/STATE/OTHER		
	JJAEP Programs and Charter School	\$ 8,902,412.32
		\$ 89,882,377.82
TOTAL 2012 EXPENDITURES		\$ 89,882,377.82
JPD Expenditures without JJAEP/Charter School		\$ 80,979,965.50

COMPARISON: 2012 - 2011 EXPENDITURES

2012 - Total 2012 Expenditures: \$89,882,377.82

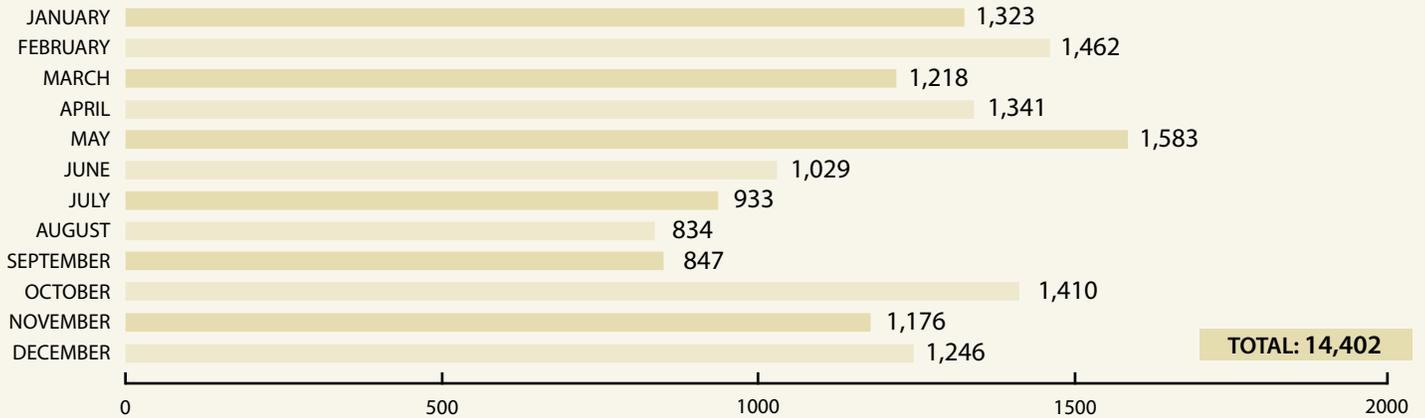


2011 - Total 2011 Expenditures: \$92,480,821.60



Referral Data 2012

NUMBER OF REFERRALS BY MONTH



REFERRALS FOR FEMALES BY ETHNICITY AND AGE

AGE	AFRICAN AMERICAN	LATINO	CAUCASIAN	OTHER	TOTAL
10	1	1	1	0	3
11	18	7	9	1	35
12	50	41	22	1	114
13	131	151	55	9	346
14	224	243	132	11	610
15	354	332	204	17	907
16+	551	492	269	14	1,326
FEMALES SUB-TOTAL	1,329	1,267	692	53	3,341

REFERRING AGENCY

AGENCY	TOTAL
BAYTOWN POLICE DEPARTMENT	253
CONSTABLE'S OFFICE	981
HARRIS COUNTY SHERIFF	1,265
HOUSTON POLICE DEPARTMENT	3,267
JUVENILE PROBATION OFFICER*	3,871
OTHER	1,266
PASADENA POLICE	337
SCHOOLS	3,162
TOTAL	14,402

* Referrals representing Juvenile Probation Officer include administrative actions, early termination of probation, and request of change in custody. Referrals are not limited to violations of probation and/or detention.

REFERRALS FOR MALES BY ETHNICITY AND AGE

AGE	AFRICAN AMERICAN	LATINO	CAUCASIAN	OTHER	TOTAL
10	25	8	6	0	39
11	48	48	25	2	123
12	129	140	80	3	352
13	356	340	170	10	876
14	659	737	250	10	1,656
15	1,086	1,331	459	15	2,891
16+	2,149	2,167	758	50	5,124
MALES SUB-TOTAL	4,452	4,771	1,748	90	11,061
GRAND TOTAL	5,781	6,038	2,440	143	14,402

OFFENSE SEVERITY

FELONIES	2,038
MISD. A/B	5,950
MISD. C/LESS	2,414
CHINS	311
ADMIN. OFFENSES**	3,689
TOTAL	14,402

** Administrative Offenses may include events such as: motion to modify, hold as material witness, request of change in custody, motion for release and transfer. Actions or events not limited to these categories.

Referral Data 2012

REFERRALS BY SCHOOL DISTRICT

SCHOOL DISTRICT	AFRICAN AMERICAN	LATINO	CAUCASIAN	OTHER	TOTAL
ALDINE	407	426	101	6	940
ALIEF	472	311	62	13	858
BRAZOS SCHOOL	11	3	1	0	15
CHANNELVIEW	17	50	27	1	95
CLEAR CREEK	34	45	77	2	158
CROSBY	16	7	22	0	45
CYPRESS	321	369	224	26	940
DEER PARK	6	49	45	0	100
FORT BEND	36	15	14	2	67
GALENA PARK	85	165	39	0	289
GOOSE CREEK	73	90	56	0	219
HOUSTON	1,723	1,278	262	23	3,286
HOUSTON CAN ACADEMY	66	45	4	0	115
HOUSTON HEIGHTS	5	3	2	0	10
HUFFMAN	3	8	27	0	38
HUMBLE	124	48	125	5	302
JAMIE'S HOUSE CHARTER	26	3	2	0	31
KATY	94	122	118	4	338
KIPP INC CHARTER	1	2	1	0	4
KLEIN	140	114	129	11	394
LA PORTE	17	27	39	0	83
LAMAR	4	3	1	0	8
NORTH FOREST	161	37	16	0	214
PASADENA	81	553	153	8	795
SHELDON	37	44	15	0	96
SOUTHWEST SCHOOL	2	14	21	0	37
SPRING	257	112	56	2	427
SPRING BRANCH	68	256	97	5	426
TOMBALL	4	7	36	0	47
STAFFORD	1	3	0	0	4
WALLER	16	18	9	0	43
PEARLAND	6	5	3	1	15
YES PREP	2	4	1	0	7
GED PROGRAM	16	19	2	0	37
PRIVATE/PAROCHIAL	200	233	102	6	541
OUT OF COUNTY	171	100	127	6	404
COLLEGE/UNIVERSITY	24	46	19	1	90
HOME SCHOOL	80	100	56	1	237
H C EDUCATION DEPT	76	100	12	2	190
JJAEP	50	110	36	3	199
JUVENILE BOARD CHARTER SCHOOL	309	324	30	4	667
NOT AVAILABLE					1,591
TOTAL	5781	6038	2,440	143	14,402



Special Youth Services Staff, pictured from left to right; Franchelle Lee, Deacon Dan Gilbert, Carrie Davila and Regina Vasquez.

Special Youth Services

The relationship between HCJPD and The Archdiocese of Galveston-Houston began sometime around 1955. Lay Minister Fletcher made a visit to the Juvenile Detention Center and issued youth their sacraments. The relationship grew from there and by 1960 staff of Special Youth Services (SYS) was specifically assigned to provide services to detained youth. Today, SYS has a staff of four; including a Pastoral Minister, affectionately known as Deacon Dan. The agency recruits volunteers and together with the staff, they provide weekly bible study groups and life skills programming like anger management and conflict resolution. Services have also expanded to youth in the other juvenile facilities. In 1997, SYS began providing youth and families of the CUPS 7 Aftercare Unit with monthly parent/youth workshops to assist in the rebuilding of relationships and trust among the families.



You

*No matter what anyone tells you
You are somebody
You can be whatever you want to be
And deep inside
You have the ability to be
The best person
You can be*

Osike, age 14

Poetry written in Children's Prison Arts Project workshops.



Crossroads

Community Partnership for Youth, Inc.

Crossroads, a non-profit agency, recruited, screened, and trained volunteers and interns for the department. They integrated the community with the agency, a partnership that allowed the department to meet goals of providing quality services to redirect the lives of youth. Mentors are often requested by the courts. Crossroads mentors continue providing a much needed service to youth placed in Harris County's juvenile residential facilities. In 2012, hundreds of Crossroads mentors gave a countless number of volunteer hours serving HCJPD involved youth.



I am

*I am a beautiful sweet girl!
I wonder if soon I'll get the freedom
I pray for.
I hear the laughter's in my memories.
I see the sun come up and down,
days, weeks, and month's going by.
I want to be free, and show the world
the smart in me.
I pretend like this situation ain't so bad,
so I put smile on my face
I feel the tightness in my shoulder,
from all the stress.
I talk to my heart, it is raging.
I worry for my family and future.
I cry when I reminisce the way I failed.
I am working on my future to build
a better path.

I understand things can't always be
our way.
I say drugs, gangs and crimes shouldn't
destroy our lives.
I dream about the day I am free.
I try to handle things alone, but I need help
I hope I am forgiven, and will soon
be home.
I am Miriam a girl whose life
has just begun.*

Miriam, age 17

Poetry written in Children's Prison Arts Project workshops.

Offense Data 2012

OFFENSE PER REFERRAL 2009 - 2012

OFFENSE	2009	2010	2011	2012
HOMICIDE	16	18	10	8
ARSON	56	52	43	47
ASSAULT - FELONY	336	352	302	295
- MA/MB	1,219	1,060	1,012	889
SEXUAL ASSAULT	148	142	142	128
ROBBERY	345	325	282	263
BURGLARY	791	552	543	514
THEFT - FELONY	110	83	100	110
- MA/MB	2,159	2,070	1,716	1,557
AUTO THEFT	22	22	32	32
UNAUTHORIZED USE OF A MOTOR VEHICLE	153	122	131	101
DRUGS - FELONY	349	309	232	183
- MA/MB	1,628	1,698	1,565	1,755
DWI - MA/MB	6	4	5	11
OTHER - FELONY	561	421	414	357
- MA/MB	2,891	2,615	2,026	1,738
SUB-TOTAL	10,790	9,845	8,555	7,988
ASSAULT - MC	352	328	261	200
THEFT - MC	57	79	66	34
DRUGS - MC	7	19	11	16
OTHER - MC	164	171	526	389
DISORDERLY CONDUCT	733	601	410	344
CITY ORDINANCE VIOLATIONS	641	532	446	246
VIOLATIONS OF PROBATION	1,289	1,247	1,010	1,185
SUB-TOTAL	3,243	2,977	2,730	2,414
RUNAWAYS - CHINS *	1,094	937	732	228
OTHER CHINS *	174	133	125	61
TJJD RUNAWAYS	97	55	39	22
ADMINISTRATIVE ACTIONS **	4,430	4,031	3,694	3,689
SUB-TOTAL	5,795	5,156	4,590	4,000
TOTAL	19,828	17,978	15,875	14,402

* Children in need of supervision.

** Administrative Actions may include offenses such as: motion to modify, hold as material witness, request of change in custody, motion for release and transfer. Offenses not limited to these categories.

*Offense Data 2012***OFFENSE PER ADMISSION TO DETENTION 2009 - 2012**

OFFENSES	2009	2010	2011	2012
MURDER	13	16	7	7
ARSON	19	16	25	21
ASSAULT				
FELONY	274	296	276	257
MISD A/B	627	585	661	560
MISD C	6	1	2	2
SEXUAL ASSAULT	107	120	110	114
ROBBERY	295	253	198	184
BURGLARY	319	250	262	209
THEFT				
FELONY	40	25	40	28
MISD A/B	398	404	409	322
MISD C	1	1	2	0
AUTO THEFT	9	12	14	23
UNAUTHORIZED USE OF A MOTOR VEHICLE	82	65	64	59
DRUGS				
FELONY	126	98	75	62
MISD A/B	382	334	386	341
MISD C	0	0	0	0
INHALANTS	0	0	0	0
ALCOHOL MISD A/B	2	1	3	5
ALCOHOL MISD C	0	0	0	0
OTHER				
FELONY	253	153	169	139
MISD A/B	883	783	826	653
MISD C	0	0	7	2
DISORDERLY CONDUCT	8	5	10	6
CITY ORDINANCE	9	4	3	
VIOLATION OF PROBATION	635	550	395	519
RUNAWAY* (CHINS)	82	81	69	74
OTHER* (CHINS) OFFENSES	0	1	2	
TJJJ RUNAWAYS	166	84	72	18
ADMINISTRATIVE ACTIONS	359	246	241	219
TOTAL	5,095	4,384	4,328	3,824

* Children in need of supervision (status offenses)

Dare to Dream (DTD)

Dare to Dream began in 1995 as a program to boost self-esteem and provide positive role models for children in elementary and middle schools. Inspired by the personal accomplishments of Dr. Bernard A. Harris, Jr., DTD has been co-sponsored for 18 years by the Harris County Juvenile Probation Department and Communities in Schools. Since then, other partners such as the Federal Bureau of Investigation (FBI) have joined the DTD team. Students in the DTD program are encouraged to participate in multiple years of the student-driven, character building curriculum. The My Self modules are designed to teach students about respect, responsibility and other important values by utilizing hands-on engaging lessons facilitated weekly by the school sponsor. The second module, My Community, focuses on planning and executing community service projects. Finally, in module three, My World introduces students to various career fields and encourages field trips to college campuses. Juvenile probation officers volunteer their time to regularly visit the schools, reinforcing Dr. Harris' ABC credo, as well as underscoring the need for self-esteem, following the rules and getting along with others. Other special guests include astronauts, FBI agents and educators who visit the DTD classes during each school-year. Students maintain journals throughout the year which are monitored by school sponsors for progress. After their participation, sponsors report that DTD students have an increased desire to stay in school and that due to the program, students have set goals for personal achievement.

Each year, DTD ends with a celebration field trip. The program consists of a motivational speech from Dr. Harris, as well as school presentations and skits and superstar awards for students who school sponsors believe have shown progress in academic achievement and/or behavior management.



HARRIS COUNTY JUVENILE PROBATION DEPARTMENT
Admissions to Detention Data 2012

ADMISSIONS TO DETENTION BY MONTH AND GENDER*

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
FEMALE	80	69	87	85	84	62	63	66	59	87	58	64	864	22.6%
MALE	274	270	233	277	279	209	219	225	233	288	242	211	2,960	77.4%
TOTAL	354	339	320	362	363	271	282	291	292	375	300	275	3,824	100.0%

ADMISSIONS TO DETENTION BY MONTH AND AGE*

AGE	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
10	2	0	2	3	0	1	3	0	0	1	0	2	14	0.4%
11	1	3	5	6	3	2	1	4	2	4	4	2	37	1.0%
12	11	13	9	11	13	13	10	6	6	13	11	7	123	3.2%
13	21	29	25	28	31	30	27	19	26	34	33	29	332	8.7%
14	74	52	62	65	74	48	44	49	49	54	60	40	671	17.5%
15	108	118	87	105	107	76	81	86	92	90	72	80	1,102	28.8%
16+	137	124	130	144	135	101	116	127	117	179	120	115	1,545	40.4%
TOTAL	354	339	320	362	363	271	282	291	292	375	300	275	3,824	100.0%

ADMISSIONS TO DETENTION BY MONTH, ETHNICITY AND GENDER

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%
AFRICAN AMERICAN														
FEMALE	38	35	45	45	46	17	31	27	29	51	27	28	419	11.0%
MALE	125	122	116	128	129	104	106	106	112	133	121	106	1,408	36.8%
LATINO														
FEMALE	31	20	29	23	26	29	17	22	21	28	24	19	289	7.6%
MALE	110	118	94	110	126	81	85	87	90	121	80	76	1,178	30.8%
CAUCASIAN														
FEMALE	11	13	13	16	12	15	15	17	9	7	6	17	151	3.9%
MALE	35	29	21	37	22	22	28	29	28	32	41	29	353	9.2%
OTHER														
FEMALE	0	1	0	1	0	1	0	0	0	1	1	0	5	0.1%
MALE	4	1	2	2	2	2	0	3	3	2	0	0	21	0.5%
TOTAL	354	339	320	362	363	271	282	291	292	375	300	275	3,824	100.0%**

AFRICAN AMERICAN	163	157	161	173	175	121	137	133	141	184	148	134	1,827	47.8%
LATINO	141	138	123	133	152	110	102	109	111	149	104	95	1,467	38.4%
CAUCASIAN	46	42	34	53	34	37	43	46	37	39	47	46	504	13.2%
OTHER	4	2	2	3	2	3	0	3	3	3	1	0	26	0.7%
TOTAL	354	339	320	362	363	271	282	291	292	375	300	275	3,824	100.0%**

* Youth may be counted multiple times if a youth had multiple admissions within the noted time periods. Statistics do not include youth diverted from detention.

** Due to rounding, the total percentage does not add up to 100%.

Supervision Data 2012

COURT ACTIVITY*

COURT DECISIONS	YOUTH REPRESENTED*
CERTIFICATION	32
CERTIFICATION DENIED	16
CPS INVOLVEMENT	89
DEFERRED ADJUDICATION	1,870
DISMISSED / NON-SUIT	2,480
EARLY TERMINATION OF PROBATION	269
NOT FOUND CHINS OR DELINQUENT	10
PASSED	513
PASSED/WRIT	352
PROBATION**	2,600
PROBATION/RESTITUTION**	486
PROBATION/DETERMINATE SENTENCING***	41
TJJD/DETERMINATE SENTENCING***	18
TJJD	88
BOUND OVER TO TDC	9
OTHER	1,179
TOTAL	10,052

* Youth may be counted multiple times if received multiple decisions

** Includes changes of custody

*** Approx. numbers use declared determinate sentencing as court result

Deferred Prosecution Program

The Deferred Prosecution Program allows the probation department to provide supervision for first offenders charged with a select category of non-violent offenses. This is an initiative to divert these youth from the formal juvenile justice system while still providing needed services. Upon successful completion of the program, the Harris County District Attorney's office does not file a petition on the case.

In 2012:

- 1097 youth were referred to the 90-day Deferred Prosecution Program (DP90).
- 640 youth were placed on 180-day Deferred Prosecution (DP180).



I am

*I am a lost puppy
I wonder who my mother is
I hear her cries and
I see no one there
I want my mommy*

Kathrina, age 15

Poetry written in Children's Prison Arts Project workshops.

YOUTH UNDER SUPERVISION MONTHLY AVERAGES 2009 - 2012

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	MONTHLY AVG	
2009	PROBATION	3,223	3,083	2,968	2,837	2,704	2,722	2,699	2,743	2,693	2,695	2,638	2,592	2,800
	DEFERRED ADJ	1,272	1,358	1,608	1,758	1,755	1,734	1,546	1,275	929	783	701	646	1,280
	DEFERRED PROS (180)	0	0	58	121	150	170	183	196	203	209	220	234	174
	DEFERRED PROS (90)	0	0	93	280	485	563	501	452	383	450	519	550	428
2010	PROBATION	2,488	2,729	2,609	2,595	2,424	2,399	2,581	2,467	2,527	2,444	2,391	2,430	2,507
	DEFERRED ADJ	589	603	655	781	783	905	977	1,053	967	913	930	802	830
	DEFERRED PROS (180)	258	273	293	281	269	264	249	225	191	187	199	209	242
	DEFERRED PROS (90)	505	531	540	539	486	457	413	361	334	319	373	402	438
2011	PROBATION	2,386	2,342	2,333	2,369	2,375	2,359	2,279	2,377	2,335	2,327	2,283	2,285	2,338
	DEFERRED ADJ	768	791	889	942	1,013	1,055	1,070	977	885	894	825	739	904
	DEFERRED PROS (180)	260	224	241	265	264	277	259	231	226	216	218	219	242
	DEFERRED PROS (90)	479	365	342	305	295	305	271	250	226	231	285	301	305
2012	PROBATION	2,219	2,159	2,185	1,999	2,145	2,084	2,151	2,204	2,108	2,163	2,151	2,146	2,143
	DEFERRED ADJ	725	807	861	839	938	993	1,064	1,045	985	944	901	810	909
	DEFERRED PROS (180)	232	223	249	227	281	306	309	281	261	256	256	244	260
	DEFERRED PROS (90)	338	349	421	320	375	294	309	298	248	262	270	288	314

PACE Youth

PACE Youth (Project Self-Esteem, Academics, Character Development and Employment Prep) provides a multiple week education and training program providing moral, educational and spiritual values through a comprehensive life skills program. The curriculum addresses character-building and esteem, along with fostering effective communication and problem-solving between youth and parent. The sessions match adult coaches with youth and parents to form a bonded team, while also helping the youth establish individual goals. Participants are also given job readiness training. Mr. Steve Holloway, the Executive Director, and his team hope "to redirect the lives of adjudicated youth by providing wraparound services through a comprehensive life skills program designed to enhance their potential to be productive citizens." The PACE program is provided at CUPS Units throughout Harris County.

"I learned a lot out of the program. It is very positive and educational. The teachers are very active and very good listeners. They make you feel very comfortable and open to be able to talk to them about everything. The time you spend is very much worth it."

T.W. (youth)

Participant in the PACE Youth Program.

"I enjoy coming each week and always take something home from the sessions."

M.J. (parent)



Intake Court Services Division

Harris County's Definition of Detention:

Detention is the temporary and safe custody of juveniles. Generally, secure detention should be utilized for youth who by nature of their offense(s) or conduct are found to be a danger to self/others, or are believed to be a flight risk. Less restrictive alternatives to secure detention are preferred.

TRIAD Prevention Program

The Youth Services Center (YSC) serves as a 24-hour intake center for youth, ages 10 to 17, who are referred for status offenses such as runaway, truancy and curfew or Class C Misdemeanors and those who are in need of crisis intervention. The Harris County Juvenile Probation Department (HCJPD), Harris County Protective Services for Children and Adults (HCPS) and the Mental Health and Mental Retardation Authority (MHMRA) are partners in the TRIAD Prevention Program. Services include program referrals, follow up and emergency shelter.

In 2012, the YSC:

- assisted 1150 troubled youth.
- staff received 87 non-custody status offense and Class C Misdemeanor referrals.

During 2012, the TRIAD Prevention Program offered the following programs: the Justice of the Peace Court Family Service Case Manager Program, the Alliance for Children and Families, the PINK Program (formerly known as Girls Inspiring for Future Timeless Success (GIFTS)), the Boys to Men Shop Talk Mentor Workshop, the Voices, Intense, Bold, Effective (VIBE) Drama Therapy Program, the Michael Alexander Sewing & Style (MASS) School, Services to At-Risk Youth (STAR), Community Youth Development, Truancy Learning Camp, the Talented Teens Enrichment Program and the Title V Stay-in-School Program. In 2012, the TRIAD Prevention Program also doubled the staff in the Parenting with Love and Limits (PLL) program; there are now four certified PLL facilitators. PLL is an eight week group and family therapy intervention that attempts to establish structure within a family, while at the same time re-establishing a nurturing relationship between parents and juveniles. In 2012, 125 families graduated from the PLL program. Only 4 were discharged unsuccessfully and 16 families remained actively involved with PLL at the end of 2012.

Intake Screening

Harris County law enforcement officers may take a juvenile to either the YSC or the Juvenile Detention Center (JDC), both 24-hour intake units of the Juvenile Probation Department. Harris County policing agencies screen by telephone every youth charged with a Class B Misdemeanor or above. Intake screening officers utilize a detention Risk Assessment Instrument (RAI) to determine whether or not a youth will be brought into custody after charges are filed and whether or not to detain or release referred youth. When a youth demonstrates that his conduct presents a threat to the community or if he has demonstrated that he is not likely to return for a court appearance, the youth will be detained for a probable cause detention hearing conducted by an associate judge.

continued

Intake Court Services Division

Intake Screening *continued*

In 2012:

- 4,211 youth were referred to the Juvenile Detention Center (JDC).
- 364 or 8.64% of all youth received at the JDC were diverted, leaving 3,824 admissions.

Through a collaborative effort with Harris County Protective Services for Children and Adults, the Kinder Emergency Shelter was opened to pre-adjudicated youth in 2009. The shelter provides a community-based residential alternative to secure detention for youth whose significant family conflicts prevent an immediate return home. Wraparound services for youth and families are available through TRIAD. In 2012, 47 youth and their parent/guardians received services at the Kinder Emergency Shelter.

Juvenile Tracking Program

The Juvenile Tracker Program was developed as an alternative to detention. HCJPD contracts with the Harris County Advocate Program (H-CAP) to provide intensive supervision to youth pending a court hearing. Initial court dates for youth in the Tracker program are expedited and occur within thirty days of release. A youth is termed successful if they do not reoffend while on the Tracker Program and appear for their initial court hearing. Approximately 212 youth were released under Tracker supervision in 2012 and 78% were deemed successful.

Pre-Adjudication Team

The Pre-Adjudication Team (PAT) is another alternative to detention that provides intensive supervision to juvenile offenders who can be released from detention to await their court dates. This team ensures that the Detention Center has beds available for serious offenders who must be detained.

During 2012:

- 282 cases were referred to the PAT program with considerable savings in bed space and financial costs associated with care in the Juvenile Detention Center.

Placement Unit

The Placement Unit maintains contracts with licensed residential facilities throughout the state of Texas. When a juvenile must be removed from the home, the pre-court staffing committee considers all available alternatives. Placement options are included in the court report for the judge's consideration. Support staff from this unit reviews all cases for possible federal reimbursement from Title IV-E funds and specially trained probation officers supervise, monitor and document the progress of Title IV-E eligible youth who are in placement settings.

In 2012, placement expenditures totaled \$3,402,427.69. A total of \$563,909.69 was received in IV-E reimbursement monies from the federal government for youth in private placement.

The Voices, Intense, Bold, Effective (VIBE) Drama Therapy Group

VIBE is a program geared to teaching youth how to express themselves positively through acting, public speaking, debates and writing. The program incorporates poetry, plays and literature as presentation tools. In 2011 the program was primarily for girls, however in 2012 the program was offered to boys.



I am

*I am a girl with a great heart
I wonder how life out there is
And how my family is doing
Especially my dad
I haven't seen him for years
I hear my thoughts and girls talking to me
They are really nice
With a good hearts and I love them
I see only girls around me
I want to go back with my family
And change my life.
I pretend that I am not sad and hurt
And that I don't care...
I feel sad and bad at the same time
I touch the books I have
I worry about how my family is doing
I cry that I feel so lonely
I understand that I deserve to be here
I say that I will do my time in here
I dream that one day I can go back
with my family
I try to not cry and think a lot
I hope that my mom is fine
I am a girl that needs her family
close to her*

Isabel, age 15

Poetry written in Children's Prison Arts Project workshops.

Intake Court Services Division

Monetary Restitution

In 2012:

- the courts ordered 941 juvenile offenders to pay \$694,598.17 to victims.
- the department collected \$279,465.16 in financial restitution.
- in all, \$251,153.83 was disbursed to victims.

Court Services

Once the District Attorney's office has filed a petition, court services staff prepares a comprehensive profile of the juvenile in his/her case. A detailed report may be used with other information to aid the judge in determining a suitable disposition. Juveniles found to have engaged in delinquent conduct may be allowed to live at home under stringent rules of probation, placed in a residential facility or county institution, or committed to the Texas Juvenile Justice Department (TJJD).

Juvenile Consequences

The Juvenile Consequences Program began in 2009. Youth who are alleged to have committed first time non-violent offenses are required to attend this session as a condition of the Deferred Prosecution Program. Youth who attend the program and successfully complete 90 to 180 days of supervision will not have formal petitions filed. The youth and parents who attend hear from representatives of the Juvenile Probation Department, the Houston Police Department, and representatives from both the defense bar and the Office of the District Attorney. Additionally, the audience hears from young adults who were formerly under juvenile probation supervision and are now successful. Every month approximately 200 families attend the workshop.

Juvenile Law 101 Orientation

The Juvenile Probation Department began the Juvenile Law 101 Orientation program in July of 2011. The program is targeted at the youth and families of first time offenders who are scheduled to appear before one of the Harris County Juvenile Courts. The families are given information to help better prepare them for the first court appearance. The goal of the program is to offer families the opportunity to ask questions to help them better navigate the Harris County Juvenile Justice System. Speakers for the orientation include a defense attorney, an assistant district attorney, a parent advocate from Texas Families of Incarcerated Youth and representatives from HCJPD's Field Services Division, Intake Court Services Division and the Community Development Division.



Children's Prison Arts Project workshop "Wisdom of the Animals" theater arts.



Judge Mike Fields of Harris County Criminal Court No. 14 as a Guest Reader for Summer 2012 Freedom Schools at BBRC.

R.E.A.L. Youth S.H.I.N.E.

In the summer of 2012, the Harris County Juvenile Probation Department (HCJPD) kicked off its 3rd year of the Children's Defense Fund's (CDF) Freedom Schools. Locally known as R.E.A.L. Youth S.H.I.N.E., this six-week literacy and enrichment program nurtures young minds in the HCJPD's Burnett-Bayland Rehabilitation Center and Harris County Leadership Academy. This unique reading and cultural enrichment opportunity is designed to focus the youths on a path to success and dismantle their Cradle to Prison Pipeline® experience. The program integrates community and parental involvement with reading, conflict resolution and social action in an activity-based curriculum that promotes social, cultural and historical awareness. The R.E.A.L. Youth S.H.I.N.E. Freedom School sites were staffed primarily by college-aged young adults, also known as "servant leaders", who are committed to making life better for children. The program reached over 150 youth, who also experienced occupational skill workshops; met with community leaders, motivational speakers, and professional athletes.



Specialized Court Programs



**Judge
John F. Phillips**

314th District Court **MENTAL HEALTH COURT**

The Harris County Juvenile Mental Health Court is a voluntary, specialized, diversionary court program for youth with mental health problems. The Harris County Mental Health Court aims to effectively address the underlying clinical component of delinquent behavior in mentally ill juvenile offenders, while emphasizing public safety and personal accountability. Additionally, by fostering the use of community based treatment alternatives, the court hopes to play an integral role in the development of community mental health resources. The Mental Health Court utilizes a wraparound model to access community services to provide families an alternative to relying on the juvenile justice system for treatment, a practice which can result in the criminalization of mentally ill juveniles.

Judge John Phillips established the Mental Health Court in 2009 due to the large number of mentally ill youth in the juvenile justice system. The court has served over 100 youth since its inception, and has an overall success rate of 85%.



**Judge Michael
Schneider**

315th District Court **DRUG COURT - SOBRIETY OVER ADDICTION AND RELAPSE (SOAR)**

The Harris County SOAR Court, presided over by Judge Michael Schneider of the 315th District Court, was created to effectively address the underlying clinical cause of delinquent behavior in substance abusing and dependent juvenile offenders. Utilizing community-based services for intensive outpatient intervention provides an effective alternative to institutional placement and treatment. The stringent supervision and treatment requirements of the Drug Court emphasize personal accountability of the offender and their family, while ensuring community safety. The core components of the court include intensive judicial oversight, intensive supervision and monitoring, comprehensive substance abuse treatment, frequent drug testing, regular review hearings, a multidisciplinary team approach, and wraparound services. In 2012, the drug court was officially registered with the Department of State Health Services and partnered with Turning Point, Phoenix House, Unlimited Visions, and Center for Success and Independence to deliver intense substance abuse services. The drug court has served 30 clients and has a 71% overall rate of completion.

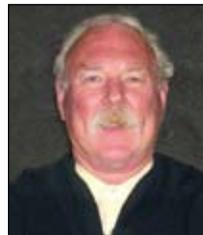


Judge Angela Ellis

315th District Court **GIRLS COURT - GROWING INDEPENDENCE RESTORING LIVES**

In 2011, the presiding Judge of the 315th District Court, Michael Schneider, and the Associate Judge, Angela Ellis, started the Harris County GIRLS Court (Growing Independence Restoring Lives).

The Harris County GIRLS Court utilizes a comprehensive strength based approach in working with girls who are actively engaged in prostitution and who are victims of human trafficking. The Court employs a clinically driven multi-disciplinary team to effectively address the underlying trauma associated with the participants' at-risk behaviors and related delinquent conduct. Ultimately the GIRLS Court provides successful graduates with the opportunity to seal their juvenile records and develop the skills necessary to change the trajectory of their lives. The court also features intensive judicial oversight and supervision, regular review hearings, wraparound services and an individualized clinical approach. In 2012, a Deferred Adjudication option was added to extend services to pre-adjudicated girls who want to participate in the program.



Judge Glenn Devlin

313th District Court **GANG COURT - GANG RECIDIVISM INTERVENTION PROGRAM (GRIP)**

In 2011, the presiding Judge of the 313th District Court, Glenn Devlin, and the Associate Judge, Stephen Newhouse, began the Harris County Juvenile Gang Court. This court is only the second of its kind in the nation. This is a voluntary, specialized, intensive supervision program for identified gang members. The Court began its work in October of 2011 and continued throughout 2012. The goal of the Gang Court is to reduce recidivism of youth by holding gang involved youth accountable, while redirecting them towards healthy alternatives to gang activity. Youth receive mentoring, educational assistance, and the support of local non-profit and faith-based agencies. Partners include the Mayor's Anti-Gang Task Force, Alternative Behavior, Crossroads, and St. Luke's United Methodist Church ReVision program.

*Behavioral Services Division**Behavioral Health Services*

Youth at the Leadership Academy participate in Tools 4 Teens Program.

Tools 4 Teens

Since September of 2010, Ms. Kelly Litoak and her group of volunteers with Tools 4 Life, have been providing the youth at the Harris County Leadership Academy with the Tools 4 Teens Program. Tools 4 Life, LLC (T4L), is a non-profit organization that provides innovative character building and life-skills development training through the use of various artistic expression methods to at-risk and delinquent youth who are referred to HCJPD. These artistic expression methods include discussion and journaling to improve verbal and written communication, and improve analytical and organization skills; and, develop artistic interest and abilities through the use of scrapbooking. These skills are developed through the use of copyrighted curricula developed the Executive Director, Kelly Litoak.

**The Journey**

*Life itself is a journey – A journey of itself
It starts with many friends
-But on the end you are all alone
You wonder why your heart brakes
-Just as easy as your bones
After you have taken in so much pain
-The best place is to go home*

by A.R., age 14

Poetry written in Children's Prison Arts Project workshops.

MEDICAL

Medical services are provided by the University of Texas physicians and residents who plan on specializing in child/adolescent care. Direct patient care is provided by Registered Nurses, Licensed Vocational Nurses, and certified Paramedics. Patient care services include acute management of illness or injury, ongoing care for chronic or recurrent complaints/issues, and general health maintenance and education. The medical department follows best practice standards of care and national guidelines established by the CDC. In 2012, the medical team evaluated 3,847 intakes, immunized 1,438 youth, and provided treatment to 9,689 youth. The University of Houston Optometry mobile unit conducted eye exams on 271 youth. Dental services were provided to 2441 youth.

Psychiatric and counseling services throughout the residential facilities are provided in collaboration with MHMRA and include assessment, medication management, crisis intervention, counseling, and skills training.

FORENSIC UNIT

The forensic unit performs psychological and psychiatric assessments pre- and post-adjudication to determine the mental health needs of youth and to answer specific questions pertaining to competency and lack of responsibility. In 2012, the Forensic Unit conducted 1,663 screenings, 613 full assessments, and 236 psychiatric assessments. The screening allows the department to make data driven decisions regarding programing throughout the agency. The Forensic Unit has had a pre-doctoral internship program since 2006. In 2012, the unit was awarded a Hogg Foundation Grant to pursue American Psychological Association (APA) accreditation.

HARRIS COUNTY PSYCHIATRIC CENTER SUB-ACUTE UNIT (HCPC)

Youth who show signs of severe and persistent psychiatric symptoms are admitted to a Sub-Acute hospitalization program at the Harris County Psychiatric Hospital. This is a sixteen bed unit for both males and females designed to provide a more therapeutic alternative to detention. This program is based on a behavioral management system and there is no set length of stay. In 2012, the Harris County Psychiatric Center served 133 youth.

MULTI-SYSTEMIC THERAPY (MST)

Multi-Systemic Therapy is an evidence based treatment that addresses behavioral and mental health issues through intensive family and community based intervention. In 2012, two new therapists were added to the program, expanding the number of clinicians to four on each of the two teams. The MST program served 70 families in 2012.

MENTAL HEALTH RESOURCE COORDINATION

In 2012, a Mental Health Resource Coordinator was assigned to detention hearings in order to ensure identification of mentally ill youth and to provide linkage to appropriate services including: Mental Health Court, Multi-Systemic Therapy, community mental health services, forensic assessments, and medical services. This clinician is available to meet with parents and attorneys to ensure that the youths' special needs are communicated to the court.

PSYCHOLOGICAL AND SOCIAL SERVICES DEPARTMENT

The psychological and social services team consists of six master level clinicians that provide counseling and crisis intervention for youth while they are residing in the Juvenile Detention Center. In 2012, the department performed 1,969 assessments and conducted 6,574 counseling sessions.

Residential Services Division

Residential Facilities

The Harris County Juvenile Probation Department recognizes that there is no single cause of delinquent behavior. The overall mission of the residential facilities is to create a safe living environment in which to provide a continuum of services to address the unique rehabilitation needs of each youth.

Key program components include:

- Comprehensive assessment and an individualized treatment approach that addresses behavioral and psychological needs.
- Strong family component to facilitate successful reintegration to the community.
- Academic programs that provide a wide variety of opportunities including special education, GED testing, and vocational training.

JUVENILE DETENTION CENTER (JDC) is a secure pre- and post-adjudication facility located in the Juvenile Justice Center in downtown Houston. The Juvenile Detention Center houses youth awaiting court. The JDC consists of five housing floors accommodating up to 203 youth, with private sleeping rooms, multi-purpose activity rooms, a gymnasium, visitation and counseling areas. In 2012, 3,824 youth were admitted to the Juvenile Detention Center, another 364 youth were referred to the facility but diverted to other programs.

THE RESIDENTIAL ASSESSMENT UNIT (RAU), also housed in the Juvenile Justice Center, houses 39 male youth awaiting transfer to the post-adjudicated facilities such as the Burnett Bayland Rehabilitation Center, the Harris County Leadership Academy, the Harris County Youth Village, or private residential treatment programs. RAU provides youth with a comprehensive assessment including psychological, educational and substance abuse evaluations designed to identify rehabilitation needs. The results of this assessment are then used to determine placement and program referrals. In 2012, 924 youth were assessed in the RAU.

- **JUVENILE JUSTICE CENTER**
1200 Congress, Houston, Texas 77002

BURNETT-BAYLAND REHABILITATION CENTER (BBRC) is a post-adjudication secure residential facility with the capacity to accommodate 144 males ages 10-17. BBRC offers specialized treatment components: Sex Offender Program, Psychiatric Stabilization Unit, and the Substance Abuse Treatment Program. Additionally, there is also a 30-day Impact Program which emphasizes structure and early reconnection to their family. In 2012, 386 youth received treatment and supervision at BBRC.

- **BURNETT-BAYLAND REHABILITATION CENTER**
6500A Chimney Rock, Houston, Texas 77081

HARRIS COUNTY LEADERSHIP ACADEMY (HCLA) is a post-adjudication secure residential facility with the capacity to accommodate 96 male youth ages 13-17. During 2012, 207 youth participated in the program. The focus of the program is to redirect the thinking and behavior patterns of juveniles by instilling in them a sound foundation embracing a healthy self-concept, respect for others, authority and personal accountability.

- **HARRIS COUNTY LEADERSHIP ACADEMY**
9120 Katy-Hockley, Katy, Texas 77449

HARRIS COUNTY YOUTH VILLAGE (HCYV) is a post-adjudication non-secure residential facility with the capacity to accommodate up to 170 males and females ages 11-17. In 2012, 287 youth resided in the facility. This facility, located in the Clear Lake area, provides a wide range of programs for the youth. One of the highlights has been the HCYV Color Guard. The young residents who are chosen to participate, not only try out, but must also remain in good standing while at the facility. The youth march, do stomping routines and display the flags of our state and nation. They have been invited to numerous conferences and other local events to showcase their skills. They also perform during each graduation at the facility. These residents exemplify leadership, teamwork, and dedication and we are extremely proud of them. On the education front, the Vocational Education Program (VEP), in partnership with San Jacinto College, continues to produce many successes. In 2012, VEP provided 138 youth with vocational opportunities in electrical studies, automotive studies, office technology and print shop. The GED program also had a busy year. One hundred and thirty-eight youth were enrolled in the GED program and 77 passed the GED exam. HCYV had the largest graduating class ever in December of 2012 with 33 graduates. Congratulations to all our 2012 graduates.

- **HARRIS COUNTY YOUTH VILLAGE**
210 JW Mills, Seabrook, Texas 77586



Sitting from left to right; Field Services Administrators, Timmie Washington, Edward Baldazo and Iris Lewis; Standing from left to right; Assistant Deputy Director, Marilyn Broussard-Webb, Administrators Steve Willing, Susan Bonich, Pedro Guzman, Tania Clemons, James Redic and Andrea Rice. See Field Services Division on page 19.

Education Services Division



Youth learning about Veterinarians.

Project H.E.E.L.

(Helping Empower Everyone's Lives)

Project H.E.E.L. continues empowering lives! This 8 week program has truly lived up to what the acronym H.E.E.L. means. The young men in Project H.E.E.L. are learning lifelong lessons such as Responsibility, Patience, Respect, Teamwork, Hope and Love! Project H.E.E.L. has empowered these boys who are taking care of their dogs and training them, while the dogs are teaching the boys that there is much more to life than what they even thought was imaginable! The boys of Project H.E.E.L. are realizing that as long as they work hard, never give up and believe in themselves they can accomplish anything! During 2012, twenty six youth and 9 dogs participated in the program and 7 of the dogs were successfully adopted.



Pictured from left to right; Ellen Savoy, Darren Phillips and Nancy Uresti, ETC staff members.



Under the authority of the Juvenile Board, the Educational Services Division provides educational programs for expelled students, delinquent youth placed in a county-operated juvenile institution, and students on probation who want to earn their GED. The Juvenile Probation Department is solely responsible for all programs of the Juvenile Justice Alternative Education Program (JJAEP), Juvenile Justice Charter School (Excel Academy), and the Education Transition Center (ETC).

JUVENILE JUSTICE ALTERNATIVE EDUCATION PROGRAM (JJAEP)

Students attending the Juvenile Justice Alternative Education Program have been expelled from one of 22 local school districts for criminal activity or serious misconduct while at school. The JJAEP is funded by Texas Juvenile Justice Department (TJJD), local school districts, state and federal grants. During the 2011-2012 school year:

- 448 students were served.
- the average attendance rate was 83% for the year.
- the average length of enrollment per student was 50 school days.

JUVENILE JUSTICE CHARTER SCHOOL (EXCEL ACADEMY)

All juveniles placed by the courts in detention and residential facilities are provided educational services under one comprehensive academic program, Excel Academy Charter School, funded by the Texas Education Agency and state and federal grants. The Charter School provides a regular school year program as well as a summer school program to enable students to continuously improve their educational skills. The Excel Academy focuses on student progression in the core academic curriculum, TAKS/STARR remediation, vocational education and life skills.

EDUCATION TRANSITION CENTER (ETC)

The Education Transition Center opened its doors in October of 2010. The ETC provides GED preparation and testing to youth released from HCJPD facilities and youth placed under field probation supervision. The ETC also provides students community service opportunities and various life skills programs. In 2012, ETC enrollment went up by 70% and by the end of the year 35 youth successfully passed the GED exam.

WINGS PROGRAM

The WINGS program provides an Education Specialist at each CUPS unit. The Education Specialists advocate for juveniles to keep them in school, reinstate them if expelled, or to arrange completion of GED requirements and/or career planning. The WINGS Education Specialists also provide juveniles with a life skills curriculum.

Field Services Division

Most juveniles who go through the court system remain at home under field supervision. The probation period is usually one year, but the court may lengthen the duration of probation to age 18. Field supervision and rehabilitative services for youth and their families are provided by nine Field Services units located throughout Harris County. In addition, there are numerous satellite offices utilized to provide more convenient locations for families. The nine Community Unit Probation Services (CUPS) units offer regular and intensive supervision, enhanced aftercare, specialized programming and supervision.

In 2012:

- an average of 2,143 juveniles were under supervision by the Field Services Division each month.
- 336 youth received services in the Intensive Supervision Program (ISP) each month.
- an average of 233 juveniles received services in the Residential Aftercare Program (RAP) Unit each month.
- 333 youth were monitored by the Gang Supervision Unit.
- 171 youth were monitored by the Sex Offender Unit.
- 179 girls were supervised by the Female Intervention Program (FIP)
- the Special Needs Diversionary Program funded by the Texas Juvenile Justice Department and the Texas Correctional Office on Offenders with Medical or Mental Impairment (TCOOMMI) served 112 youth.

DEFERRED ADJUDICATION

The courts offer Deferred Adjudication to juveniles who are normally non-violent offenders. The program guides them through six months of supervision aimed at diverting them from further involvement in the juvenile justice system. Upon successful completion of their Deferred Adjudication contract, their cases can be dismissed.

In 2012:

- an average of 909 youth were on Deferred Adjudication each month.

SERVICE-LEARNING PROGRAM

Service learning is a teaching method that combines service to the community with classroom curriculum. Service learning provides an environment for talking about learning in terms of not only what young people know but also what they are able to do. It is more than merely community service. It is a hands-on approach to learning new material while fostering civic responsibility.

Service learning builds strong character in youth as they learn about the role they play in their community and encourages lifelong civic participation. Participants of service learning projects learn real-life experiences, and workplace skills, which enhances personal development. Service learning gives youth a sense of competency; they see themselves as active contributors to their community and learning experiences rather than passive recipients of adult decisions. In 2012, groups of youth on probation completed projects aimed at HIV/AIDS awareness, feeding the homeless, bullying, prevention of child abuse, human trafficking, teen pregnancy and other socially relevant issues.

The youth and families under the supervision of the Field Services Division also benefit from services provided by many vendors and community agencies. Some of these service providers include: ReVision, Higher Dimension Church, The MET Church, Cross in the City, Free the Captives, Change Happens, Girls Circle, Equine Therapy, On BELAY (Building Engagement, Leadership, and Assets for Youth) and Tejano Center for Community Concerns.



Service Learning Youth interview military veterans.



HCLA's mascot "Zeus"

Project H.E.E.L.

(Helping Empower Everyone's Lives)

On September 20, 2012 the Harris County Leadership Academy had a wonderful surprise when a stray dog roamed on the property and immediately found his home! Zeus, who is an extremely loving and friendly pup, has become the HCLA mascot. His presence has created a much calmer feel that has been felt all across the facility. Zeus has served in many different aspects since arriving at the facility, to include: being involved in counseling sessions, helping de-escalate situations, being a much needed buddy, and as an incentive for the boys who are struggling to adjust to the facility life. Zeus has been a great listener when the boys read to him and a friend who knows how to brighten their day when they are feeling down. Zeus is a great example of what Project H.E.E.L. represents. He truly is Helping Empower Everyone's Lives. Zeus is a great addition to the Leadership Academy family!



Administrative Services Division

The Administrative Services Division consists of the Human Resources and the Technology and Systems Development (TSD) units. Personnel, Payroll, Computer Networking, Information Systems, Data Management, and Research are the six major areas of the division. These components work together to support the mission of the department by meeting the agency's staffing and information technology needs while providing direct support for all HCJPD employees. At the end of 2012, HCJPD had 1,192 employees.

Budget and Support Services Division

The Budget and Support Services Division supports the mission of the department by providing professional services in the areas of budget, fiscal management and supportive services. Budget and fiscal management services manage the agency's general fund, revenues and expenditures. Day-to-day activities include developing and monitoring budgets, grants management, purchasing and financial report preparations. Supportive Services staff manages inventory, office supplies and equipment, provides mail courier service and operates a print shop. It also provides various other services upon request that support agency operations.

Training, Accreditation, and Quality Assurance (TAQA)

The TAQA Unit is composed of 3 teams – Compliance (Quality Assurance), Training and the Behavior Support Team (BST). Internal audits of the agency to ensure quality of service and compliance of state standards and agency policy and procedure are coordinated, and conducted, through a team of skilled Accreditation Officers. TAQA is the central division for all employee training and development. The unit conducts New Employee Academy Training courses for all employees, and provides on-going advanced training relevant to Juvenile Justice Issues and Evidence Based Practices. The Unit also monitors the Internship Program by ensuring that interns experience a professionally comprehensive educational experience. The BST trainers train agency staff on MANDT, the agency's approved restraint technique, as well as other topics related to behavior support and relationship building. The BST team regularly provides on-site coaching in our residential facilities in an effort to strengthen the core values and practices of MANDT. All three areas work together to identify the training needs of the agency and provide HCJPD staff with skills and information needed to better service the clients and families.



Young men at the Leadership Academy participate in Bridges to Life Program.

Bridges to Life

The Bridge to Life (BTL) youth program began at the Harris County Leadership Academy in February of 2009 with 20 youth and four volunteers. BTL has two main goals: (1) To reduce recidivism (re-offending) rates of program graduates; and (2) To facilitate the healing process for victims and offenders. Young men participate in a 12 week program that includes the completion of the BTL study guide, reading books and presentations by guest speakers. The guest speakers include individuals who were formerly incarcerated. To date, 179 youth have graduated from the Bridges to Life Youth Program.

"This program will help me stay out of trouble because it made me realize that I need to be with my family and be someone in life."

"I received faith and a better perspective on life."

Quotes from youth who completed Bridges to Life program.



2012 Employees of the Year

EDUCATOR OF THE YEAR



William Lee

SUPPORT SERVICES PERSON OF THE YEAR



Juan Cantu

STAFF SERVICES PERSON OF THE YEAR



Elizabeth Herrera

JUVENILE SUPERVISION OFFICER OF THE YEAR



Franklin Ferguson

JUVENILE PROBATION OFFICER OF THE YEAR



Leslie Ryan

BOSS OF THE YEAR



Laquinthia Williams





I am

*I am Alexis
I wonder when I will go home
I hear a voice saying to get my act together
I see my mother crying
I want to tell my mother I am sorry
I pretend to act like I don't care
I feel like I am in this alone
I touch my mother's hand
I worry about her pain
I cry because there is nobody there
I am a growing person
I understand that I can be disrespectful
I said that I don't love you
I dream to take it back
I try to close my eyes and pray
I hope it goes away
I am my mother's child*

Alexis, age 16

Poetry written in Children's Prison Arts Project workshops.



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